September 30, 2021 Date Prepared

Funding Period: From April 1, 2022 to March 31, 2023

Section 1: BUDGET - HSA OPERATIONS	ACTUAL		BUDGET	HSA OPERATIONS BUDGET				\$ Variance (b-a)	% Variance (b/a)
	F2021 (12 months)	F2022 YTD (6 months)	F2022 Budget (a)	Year 1 F2022	Year 2 F2023 (b)	Year 3 F2024	Total for 3 Years	F2023 Budget vs F2022 Budget	F2023 Budget vs F2022 Budget
Revenue:								[l
WorkSafeBC HSA Operations Funding	421,182	200,000	400,000	400,000	400,000	400,000	1,200,000	0	0%
Interest Revenue	0	0	1,500	1,500	1,500	1,500	4,500	. 0	0%
Training/Course Revenue	17,526	22,859	30,000	30,000	46,000	30,000	106,000	16,000	
Other Revenue (list individually)	50,314	525	100,000	100,000	78,000	100,000	278,000	-22,000	
	1,190			0	0		270,000	12,000	•
Total Revenue	490,212	223,384	531,500	531,500	525,500	531,500	1,588,500	-6,000	
Compensation Expense:									
Salaries	236,053	115,404	239,000	239,000	249,000	248,000	736,000	10,000	4%
Benefits	31,794	14,639	29,500	29,500	34,000	31,000	94,500	4,500	
Consultants & Contractors	54,255	47,415	67,000	67,000	60,500	67,000	194,500	-6,500	
Other Expense:	- 1 :				!	1		· · · · · · · · · · · · · · · · · · ·	
Accounting & Legal Fees	4,729	766	4,500	4,500	4,000	4,500	13,000	-500	-11%
Advertising & Sponsorships	7,596	3,796	11,500	11,500	7,000	9,000	27,500	-4,500	-39%
Board Expenses	0	o	0	o	o o	o o	0	. 0	-
Building Maintenance & Repairs	9,136	3,993	10,000	10,000	10,000	10,000	30,000	. 0	0%
Telecommunications & Freight	5,213	3,937	4,000	4,000	4,000	4,000	12,000	. 0	0%
Conference Registration and Meeting Expenses	2,026	0	1,500	1,500	3,400	1,500	6,400	1,900	127%
Furniture & Equipment	. 0	0	0	0	0	0	0	. 0	
Office Supplies	4,184	2,906	4,000	4,000	4,000	4,000	12,000	. 0	0%
Property Taxes & General Insurance	4,533	5,464	5,000	5,000	4,500	5,000	14,500	-500	-10%
Publications & materials	25,354	27,317	31,500	31,500	19,000	27,000	77,500	-12,500	-40%
Rent - Office	42,522	25,278	46,500	46,500	48,000	50,000	144,500	1,500	3%
Technology	9,186	6,828	7,000	7,000	8,600	7,000	22,600	1,600	23%
Training - Staff	740	809	2,000	2,000	2,000	2,000	6,000	. 1,000	0%
Travel	45,476	61,308	68,500	68,500	65,200	61,500	195,200	-3,300	-5%
Miscellaneous	,	4,856	,	0	2,300	01,500	2,300	2,300	-570
Total Expenses	482,797	324,716	531,500	531,500	525,500	531,500	1,588,500	-6,000	-1%
Revenue less Expenses	7,415	-101,332	0	0	0	0	0	0	

Note: Any significant expense account (>\$50,000) included in 2021 budget and any significant variances (>20%) should be explained in Section 5 below.

Section 2: RESERVE FUND - HSA OPERATIONS		
Opening Balance	11111111	
Drawdown (-)		
Add Surplus Retained in Reserve Fund		
Additional Funds Requested		
Ending Balance		

2020	2021	2022
	-	•

Describe the reason(s) for any drawdown of HSA Reserve Fund in the current year

Section 3: COMPENSATION - HSA OPERATIONS	ACTUAL		A 30	HSA OPERATIONS BUDGET		
THE REPORT OF THE PARTY OF THE	F2021	F2022		Year 1 F2022	Year 2 F2023	Year 3 F2024
List the top ten highest compensated positions, including						
consultants (who are contracted on an ongoing basis), in		10 mm				
the following annual compensation categories:						
Number of positions with compensation	5	5		8	5	5
\$1-\$39,999 2. Number of positions with compensation						
\$40,000–\$79,999		orange de la companya				
3. Number of positions with compensation						
\$80,000-\$119,999	2	2		2	2	2
4. Number of positions with compensation						
\$120,000-\$159,999						
5. Number of positions with compensation						
\$160,000-\$199,999						
6. Number of positions with compensation						
\$200,000-\$249,999						
7. Number of positions with compensation						
\$250,000-\$299,999						
8. Number of positions with compensation						
\$300,000-\$349,999						
9. Number of positions with compensation						
\$350,000 and over						

Section 4: EXPENSE ALLOCATION - HSA OPERATIONS
a) Describe the method or formula used in the F2023 budget to allocate common expenses and/or overhead expenses shared between HSA operations and COR administration or shared between the organization's head office and HSA operations (e.g., based on staffing FTE or square footage of office)
n/a
b) List the expenses and amounts that have been allocated according to method described in (a) and included in the F2023 budget in Section 1.
n/a
c) Has the expense allocation method used in the 2022 budget changed from previous year? If it has changed, explain why.
n/a

Section 5: EXPLANATION OF SIGNIFICANT EXPENSE AMOUNTS, SIGNIFICANT VARIANCES, AND FUN	NDING INCREASES
a) Provide an explanation for the funding increase over the F2023 funding amount, if applicable.	
n/a	
b) Provide an explanation for any funding increase over the F2023 funding forecast amount included	rates setting, if applicable.
n/a	
c) Any significant expense account (>\$50,000) included in the F2023 budget , excluding salaries, shou	old be explained here.
	t Catch program are Fish Safe's core prevention program. It relies heavily upon fishermen trained as Safety s involve wharf and vessel visits throughout BC - this activity is a significant driver of travel expense which
d) Any significant expense account variance (>20%), including salaries, between F2022 budget and F2	2023 funding request should be explained here.
Conference registration/meeting expense: \$3,400 +127% - A small amount, an additional \$1900 has Technology: \$8,600 +23% - An additional \$1,600 has been budgeted to reflect annual licensing for an	been allocated this year to allow for room rental for courses to be delivered on Vancouver Island. In upgraded HubSpot reporting module. This will be an annual, recurring subscription expense.
Section 6: APPROVAL	
Approved by Organization Board Chair:	(signature) Chris Spores (name) W22 Residual BC Surfood Allianna
Date Approved:	2022 President, BC Surfood Alliance